

Armbrust Aviation Conference

Risk Management Panel

Keith Carter

Director Fuel, STAR Alliance

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THE STAR ALLIANCE NETWORK

The Star Alliance network has been created to better meet the needs of the frequent international traveller, and currently consists of 24 of the world's finest airlines, with 4 more joining in 2009.

Total revenue: US\$ 140 billion per annum

Daily departures: 17,000

Annual Passengers: 500 million

Number of employees: 400,000

Airports served: 916 in 160 Countries

Aircraft Fleet: 3300

FUEL SPEND = \$25+ billion → 30% World Airline Demand

STAR ALLIANCE FUEL

STAR Fuel aims to create benefit/value for Members through :

- *Sharing knowledge and “best practice”*
- *Joint initiatives where benefits greater than individual actions*
 - *But STAR is not a trader or reseller*

Activities include :

- *Procurement initiatives*
- *Fuel efficiency programmes*
- *Other related matters – e.g. EU Emissions Trading*
- **AND RISK MANAGEMENT SUPPORT TO MEMBERS**



STAR ALLIANCE FUEL RISK MANAGEMENT

- Wide range of policies & programmes amongst Members
 - Huge differences in expertise & resource

But ALL face the common challenge of jet fuel price volatility

So Members aim to help each other (within legal constraints)